



# Council Meeting

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**Wednesday, 17th  
February, 2021**

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# HASTINGS BOROUGH COUNCIL

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## **AGENDA**

### **UPDATED BUDGET COUNCIL PAPERS**

The Fire Authority precept information has been updated in the budget appendices which changes Appendix A and Appendix M – albeit only by 1p in respect of two Council bands (Bands C and G).

Note: Nothing contained in this agenda or in the attached reports and minutes of committees constitutes an offer or acceptance of an offer or an undertaking or contract by the Borough Council

# Budget - DRAFT

## 2021-2022



# Appendices to Budget Report

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**REVENUE BUDGET SUMMARY****Appendix A**

	<b>2020-2021 Original Budget £</b>	<b>2020-2021 Revised Budget £</b>	<b>2021-2022 Estimate Budget £</b>
<b>Directorates</b>			
Corporate Resources	376,330	(348,480)	807,560
Operational Services	11,624,144	14,193,100	12,160,078
<b>Direct Service Expenditure</b>	<b>12,000,474</b>	<b>13,844,620</b>	<b>12,967,638</b>
Contingency Provision (incl. R&R Reserve)	300,000	0	500,000
<b>Total Service Expenditure</b>	<b>12,300,474</b>	<b>13,844,620</b>	<b>13,467,638</b>
Provision for the Repayment of Principal (MRP)	1,624,000	1,499,551	1,722,911
Net Interest (Earnings) / Payments	1,568,240	1,248,983	1,452,027
<b>Total Expenditure</b>	<b>15,492,714</b>	<b>16,593,154</b>	<b>16,642,576</b>
<b>Amount to be met from Grant and Collection Fund</b>			
Government Grant - Revenue Support Grant	(1,004,283)	(1,004,283)	(1,009,837)
Covid Grants (Unringfenced)	0	(2,048,518)	(698,862)
Lower Tier Services Grant	0	0	(162,661)
New Homes Bonus	(199,482)	(199,482)	(173,162)
NNDR (Surplus) / Deficit	187,752	187,752	167,253
Council Tax (Surplus) / Deficit	(50,307)	(50,307)	(103,621)
Housing Benefit Administration Grant	(397,789)	(397,789)	(397,789)
Council Tax Support Admin Grant	(157,497)	(164,592)	(164,592)
Business Rates	(2,771,268)	(2,324,878)	(2,602,886)
Business Rates - Pooling	(12,462)	(12,090)	(1)
Business Rates - Section 31 Grant	(1,564,173)	(1,736,715)	(1,569,173)
Council Tax - Section 31 Grant	0	0	(199,520)
Council Tax	(7,093,624)	(7,093,624)	(7,103,645)
<b>Total Funding</b>	<b>(13,063,133)</b>	<b>(14,844,526)</b>	<b>(14,018,495)</b>
Funding deficit / (surplus)	2,429,581	1,748,628	2,624,081
<b>Reserve movements</b>			
Contributions to Reserves (e.g. R&R)	722,000	1,176,780	723,150
Use of Earmarked Reserves (see Appendix H)	(1,969,420)	(2,425,040)	(1,864,300)
<b>Net Contribution to/(from) Reserves</b>	<b>(1,247,420)</b>	<b>(1,248,260)</b>	<b>(1,141,150)</b>
<b>Use of Reserves to fund Deficit</b>			
Transfer from Transition Reserve	(253,102)	(253,102)	0
Transfer from General Reserve	(929,059)	(247,266)	(1,282,931)
Transfer to/(from) Specific Reserve	0	0	(200,000)
<b>Total</b>	<b>(1,182,161)</b>	<b>(500,368)</b>	<b>(1,482,931)</b>
<b>General Fund Movement</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Council Expenditure</b>	<b>14,245,294</b>	<b>15,344,894</b>	<b>15,501,426</b>

**COUNCIL TAX**

<b>2020-2021</b>			<b>2021-2022</b>		
Total £	Band D £		Total £	Band D £	Increase %
13,063,133		Budget requirement	14,018,495		
(1,004,283)		Revenue Support Grant	(1,009,837)		
(157,497)		Council Tax Administration Support Grant	(164,592)		
(199,482)		New Homes Bonus	(173,162)		
137,445		Collection Fund (Surplus) / Deficit	63,632		
(1,974,424)		Other non-ring fenced grants	(3,028,005)		
(2,771,268)		Retained Business Rates	(2,602,886)		
<b>7,093,624</b>	<b>270.78</b>	<b>Borough Council Tax</b>	<b>7,103,645</b>	<b>276.17</b>	1.99%
39,086,448	1,492.02	County Council Precept	39,715,797	1,544.04	3.49%
2,502,599	95.53	Fire Authority Precept	2,506,094	97.43	1.99%
5,237,042	199.91	Police and Crime Commissioner Precept	5,527,915	214.91	7.50%
<b>53,919,713</b>	<b>2,058.24</b>	<b>Total Council Tax</b>	<b>54,853,451</b>	<b>2,132.55</b>	3.61%
	<b>26,197.0</b>	<b>Council Taxbase at Band D</b>		<b>25,722.0</b>	

TABLE OF COUNCIL TAX BANDS AND AMOUNTS :

<b>2020-21</b>	<b>Relationship</b>	<b>East Sussex</b>	<b>East Sussex</b>	<b>Hastings</b>	<b>2021-2022</b>		
<b>Total Amount</b>	<b>Band and Value *</b>	<b>to Band D</b>	<b>C.C.</b>	<b>Police and Crime Commissioner</b>	<b>Fire Authority</b>	<b>B.C.</b>	<b>Total Amount</b>
£1,372.16	A - up to £40,000	6 / 9	£1,029.36	£143.27	£64.95	£184.11	£1,421.69
£1,600.86	B - £40,001 up to £52,000	7 / 9	£1,200.92	£167.15	£75.78	£214.80	£1,658.65
£1,829.55	C - £52,001 up to £68,000	8 / 9	£1,372.48	£191.03	£86.60	£245.48	£1,895.59
£2,058.24	D - £68,001 up to £88,000	-	£1,544.04	£214.91	£97.43	£276.17	£2,132.55
£2,515.62	E - £88,001 up to £120,000	11 / 9	£1,887.16	£262.67	£119.08	£337.54	£2,606.45
£2,973.02	F - £120,001 up to £160,000	13 / 9	£2,230.28	£310.43	£140.73	£398.91	£3,080.35
£3,430.40	G - £160,001 up to £320,000	15 / 9	£2,573.40	£358.18	£162.38	£460.28	£3,554.24
£4,116.48	H - over £320,000	18 / 9	£3,088.08	£429.82	£194.86	£552.34	£4,265.10
43,683	Number of properties on Council Tax Banding List						43,744
£25,865	Each £1 of Council Tax at Band D will raise						£25,722

**Appendix A (continued)**

**1. BUSINESS RATES BASELINE**

	<b>Budget 2020-21 Amount £</b>	<b>Revised Budget 2020-21 Amount £</b>	<b>Budget 2021-22 Amount £</b>
<b>NNDR Income</b>			
Gross rateable value	62,553,968	61,565,469	61,565,469
Small business multiplier	49.9	49.9	49.9
Gross rates receivable	31,214,430	30,721,169	30,721,169
Reliefs and allowances for bad debt and appeals	(9,923,272)	(10,549,536)	(9,913,272)
Net rates less losses	21,291,158	20,171,633	20,807,897
Cost of Collection allowance	(130,479)	(130,479)	(132,166)
<b>NNDR Income</b>	<b>21,160,679</b>	<b>20,041,154</b>	<b>20,675,731</b>
<b>Hastings BC Share (44% / 40%)</b>	<b>8,463,597</b>	<b>8,016,462</b>	<b>8,270,292</b>
<b>Tariff Calculation</b>			
Business Rates Baseline for HBC	9,486,922	9,486,922	9,486,922
DCLG calculation of baseline funding level	3,819,518	3,819,518	3,819,518
Adjustment for Revised budget	0	0	0
<b>Tariff</b>	<b>5,667,404</b>	<b>5,667,404</b>	<b>5,667,405</b>
<b>Levy calculation</b>			
Total income	8,463,597	8,016,462	8,270,292
Add 50% small business relief	741,722	1,217,120	763,353
Add reliefs attracting Section 31 grant	331,450	301,700	314,049
Adjusted income	9,536,769	9,535,282	9,347,694
Less Tariff	(5,667,404)	(5,667,404)	(5,667,405)
	3,869,365	3,867,878	3,680,289
Baseline funding level	(3,819,518)	(3,819,518)	(3,819,518)
Growth	49,847	48,360	(139,228)
<b>Levy payable (50% / 25% growth (pool share))</b>	<b>24,924</b>	<b>24,180</b>	<b>1</b>
<b>Pooling income (50% of levy / additional pool share)</b>	<b>(12,462)</b>	<b>(12,090)</b>	<b>(1)</b>
<b>Safety Net calculation</b>			
Baseline funding level	3,819,518	3,819,518	3,819,518
Threshold (95.0% / 92.5% of baseline funding level)	3,533,054	3,628,542	3,533,054
Adjusted income less Tariff	3,869,365	3,867,878	3,680,289
Difference	336,311	239,336	147,235
<b>Safety Net receivable</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Business Rates Collection</b>			
Business Rates precept	8,463,597	8,016,462	8,270,292
Tariff	(5,667,404)	(5,667,404)	(5,667,405)
Levy	(24,924)	(24,180)	(1)
Safety Net	0	0	0
<b>Net Business Rates collection</b>	<b>2,771,269</b>	<b>2,324,878</b>	<b>2,602,886</b>

**2. COLLECTION FUND**

	<b>2020-21 Original Budget £</b>	<b>2020-21 Revised Budget £</b>	<b>2021-22 Estimate Budget £</b>
Council Tax (Surplus) / Deficit	(50,307)	(50,307)	(103,621)
Non Domestic Rates (Surplus) / Deficit	187,752	187,752	167,253
<b>Total Collection Fund (Surplus) / Deficit</b>	<b>137,445</b>	<b>137,445</b>	<b>63,632</b>

**INTEREST, MINIMUM REVENUE PROVISION & CONTRIBUTIONS TO RESERVES**

**Appendix B**

	<b>2020-21 Original Budget £000's</b>	<b>2020-21 Revised Budget £000's</b>	<b>2021-22 Estimated Outturn £000's</b>
Net Interest Payments	1,568	1,249	1,452
Contributions to Reserves	722	1,177	723
Minimum Revenue Provision (Statutory provision for principal repayment arising from borrowing requirement)	1,624	1,500	1,723
<b>Total</b>	<b>3,914</b>	<b>3,925</b>	<b>3,898</b>
<b>Interest</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
Gross Interest Payable	2,315	1,854	2,115
Gross Interest Received	(693)	(551)	(609)
Income and expenditure in relation to investment properties	(64)	(64)	(64)
Fees	10	10	10
	<b>1,568</b>	<b>1,249</b>	<b>1,452</b>
<b>Contributions to Reserves</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
IT Reserve	214	214	214
Government Grant Reserve	0	0	0
Transfer to Specific Reserve re: Resilience and Stability Reserve	0	400	0
Transfer to Specific Reserve re: Housing Licensing	0	55	1
R&R General	420	420	420
R&R White Rock Theatre	80	80	80
R&R re: New Vehicles	8	8	8
	<b>722</b>	<b>1,177</b>	<b>723</b>
<b>Transfers to/ between Reserves</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
Transfer from General Reserve to IT Reserve	0	0	0
Transfer to Transition Reserve from Capital Reserve	0	0	0
Transfer to Transition Reserve from General Reserve	0	0	0
Transfer between General Reserve to Community Housing Reserve	0	0	0
General Reserve	0	0	0
Invest to Save and Efficiency Reserve	0	0	0
	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Income and Transfers</b>	<b>722</b>	<b>1,177</b>	<b>723</b>



**SUMMARISED FULL BUDGET VARIATION ANALYSIS**

**Appendix C**

	2020/21 Revised Budget		2021/22 Budget	
	£	£	£	£
2019/20 Budget Surplus / (deficit)		(1,182,161)		(1,182,161)
<b>Growth Items</b>				
Inflation	0		(248,040)	
R&R Reserve funded items	0		(107,500)	
Income Losses - Covid related	(1,951,650)		0	
<b>PIER Growth items -</b>				
Temporary accommodation costs	(888,000)		(1,147,000)	
Housing Renewal /Enforcement - Additional Post	0		(20,000)	
Hastings Country Park - Visitor Centre operating costs	0		(40,000)	
Emergency Planning -increased use of ESCC resource	(6,000)		(13,000)	
Communications & Marketing - Additional Post	(29,000)		(13,000)	
Public Conveniences - Deep Cleaning	(46,000)		(46,000)	
Transformation Team	0		(80,000)	
	0		0	
		(2,920,650)		(1,714,540)
<b>Savings</b>				
PIER Savings - See Appendix K	60,000		484,000	
		60,000		484,000
<b>Other changes</b>				
(Increase) / Decrease in Provision for the Repayment of Principal (MRP)		124,449		(98,911)
(Increase) / Decrease in Contingency Provision		300,000		(200,000)
Additional interest costs		319,257		116,213
New Burdens Grant - Covid		210,000		0
Government Grant - Revenue Support Grant		0		5,554
Covid Grants (Un-ringfenced)		2,048,518		698,862
Sales, Fees and Charges Income Compensation Scheme		803,000		0
Lower Tier Services Grant		0		162,661
New Homes Bonus		0		(26,320)
NNDR Reduced Deficit		0		20,499
Council Tax (Surplus) / Deficit		0		(53,314)
Council Tax Support Admin Grant		7,095		7,095
Business Rates		(446,390)		(168,382)
Business Rates - Pooling		(372)		(12,462)
Business Rates - Section 31 Grant		172,542		5,000
Council Tax - Section 31 Grant		0		199,520
Council Tax Income Change		0		10,021
R&R Reserve funded items		114,700		0
(Increase) / Decrease Other Net Changes		(109,516)		157,464
Reserve movements		(840)		106,270
<b>Unfunded Deficit</b>		(500,368)		(1,482,931)
<b>Use of Reserves to fund deficit</b>				
Transfer from Transition Reserve	253,102		0	
Transfer from General Reserve	247,266		1,282,931	
Transfer to/(from)Specific Reserve	0		200,000	
		500,368		1,482,931
<b>Balance</b>		<b>0</b>		<b>0</b>

**CAPITAL PROGRAMME SUMMARY**

	Original 2020/21	Revised 2020/21	2021/22	2022/23	2023/24	Subseq. Years	Total over Prog Period
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Net cost by Service</b>							
Corporate Resources	13,379	6,053	11,693	311	0	2	18,059
Operational Services	3,557	3,219	1,088	9,995	120	2,082	16,504
	<b>16,936</b>	<b>9,272</b>	<b>12,781</b>	<b>10,306</b>	<b>120</b>	<b>2,084</b>	<b>34,563</b>

**Net cost by Status**

Committed Schemes	c	3,006	7,277	9,797	8,190	120	1,642	27,026
Uncommitted Schemes	u	8,650	0	0	2,116	0	0	2,116
New Schemes	n	5,280	1,995	2,984	0	0	442	5,421
		<b>16,936</b>	<b>9,272</b>	<b>12,781</b>	<b>10,306</b>	<b>120</b>	<b>2,084</b>	<b>34,563</b>

**Gross cost of schemes analysed by service**

Corporate Resources	14,179	6,053	13,243	311	0	2	19,609
Operational Services	11,921	7,830	9,220	11,834	1,959	4,253	35,096
	<b>26,100</b>	<b>13,883</b>	<b>22,463</b>	<b>12,145</b>	<b>1,959</b>	<b>4,255</b>	<b>54,705</b>

## CAPITAL PROGRAMME FINANCING STATEMENT

## Appendix E

	2020/21	2020/21	2021/22	2022/23	2023/24	Total over life of Programme £'000
	Original £'000	Revised £'000	£'000	£'000	£'000	
<b><u>Spending</u></b>						
<b><u>Capital Spending</u></b>						
Total Gross Spend	26,100	13,883	22,463	12,145	1,959	50,450
Capital Grants and Contributions Received	(9,164)	(4,611)	(9,682)	(1,839)	(1,839)	(17,971)
<b>Capital Requirement</b>	<b>16,936</b>	<b>9,272</b>	<b>12,781</b>	<b>10,306</b>	<b>120</b>	<b>32,479</b>
<b><u>Financing available</u></b>						
New Capital receipts in year	185	30	5,030	30	30	5,120
Defwd Capital Receipts	0	0	26	5,000	0	0
<b>Total</b>	<b>185</b>	<b>30</b>	<b>5,056</b>	<b>5,030</b>	<b>30</b>	<b>5,120</b>
<b><u>Finance Used</u></b>						
Capital Reserve / Revenue/R&R reserve	184	0	69	186	90	345
Capital Receipts used from asset sales	185	4	30	30	30	94
Capital receipts from prior years	0	0	26		0	26
<b>Total Financing available from internal resources</b>	<b>369</b>	<b>4</b>	<b>125</b>	<b>216</b>	<b>120</b>	<b>465</b>
<b><u>Remaining Financing Requirement</u></b>	<b>16,567</b>	<b>9,268</b>	<b>12,656</b>	<b>10,090</b>	<b>0</b>	<b>32,014</b>

## Government Grant Reserves

## Appendix F

Cost Centre Code	Description	Holding Account Code	Balance b/f 1 April 2020 £ 000's	Income & Transfers £ 000's	Expenditure & Transfers £ 000's	Balance c/f 31 March 2021 £ 000's	Income & Transfers £ 000's	Expenditure & Transfers £ 000's	Balance c/f 31 March 2022 £ 000's
20110	DCE-Revenues Division	Q1028	(424)	0	60	(364)	0	140	(224)
20124	EU Exit Funding Reserve	Q1039	(47)	0	5	(42)	0	5	(37)
20298	High Street Clean-up	Q1041	(16)	0	16	(0)	0	0	(0)
20216	FLAG	Q1011	(16)	0	16	0	0	0	0
20310	Local Authority Parks Improvement	Q1043	(15)	0	15	0	0	0	0
20262	Street Games	Q1032	(21)	0	0	(21)	0	0	(21)
20263	Sports for All	Q1030	(28)	0	0	(28)	0	0	(28)
20314	Countryside Stewardship	Q1007	(72)	0	8	(64)	0	8	(56)
<b>Total</b>			<b>(639)</b>	<b>0</b>	<b>120</b>	<b>(519)</b>	<b>0</b>	<b>153</b>	<b>(366)</b>

## Revenue Budget Forward Plan

## Appendix G

Ref	Revenue Budget Forward Plan	2020-21 Revised Budget £000's	2021-22 Budget £000's	2022-23 Projection £000's	2023-24 Projection £000's	2024-25 Projection £000's
1	<b>Net Service Expenditure</b>	<b>13,845</b>	<b>12,968</b>	<b>13,327</b>	<b>13,694</b>	<b>14,067</b>
2	<b>Funding Commitments:-</b>					
3	Election Costs (bi-annually)			(70)	0	0
4	<b>Savings/Additional Income Identified</b>					
5	<b>Previous PIER savings</b>					
6	Theatre - reduced contributions			(100)	(100)	(100)
7	Land sales - Interest generated from investment of proceeds			(75)	(75)	(75)
8	Senior Management Restructure - remaining parts			(96)	(96)	(96)
9	PIER savings - Other			(49)	(49)	(49)
10	Income - Commercial Property			(25)	(25)	(25)
11	Income - re Schemes in Capital Programme			(54)	(662)	(669)
12	Fees and Charges			(30)	(60)	(90)
13	<b>Other:</b>					
14	Contingency Provision	0	500	300	300	300
15	Interest (net of Fees ) & other Adjustments	1,249	1,452	1,600	1,699	1,701
16	Minimum Revenue Provision (excl. Inc Gen Adj)	1,500	1,723	1,874	2,533	2,544
17	Contribution to Reserves	1,177	723	723	723	723
18	Net Use of Earmarked Reserves	(2,425)	(1,864)	(1,864)	(1,864)	(1,864)
19	<b>Net Council Expenditure</b>	<b>15,345</b>	<b>15,501</b>	<b>15,461</b>	<b>16,018</b>	<b>16,367</b>
20	Taxbase	26,197	25,722	25,979	26,239	26,501
21	Council Tax	270.78	276.17	281.67	287.27	292.99
22	<b>Funding</b>					
23	From Collection Fund - Council Tax	(7,094)	(7,104)	(7,317)	(7,538)	(7,765)
24	From Collection Fund - Business Rates	(2,325)	(2,603)	(3,639)	(3,675)	(3,712)
25	Revenue Support Grant	(1,004)	(1,010)	0	0	0
26	Covid Grants Unringfenced	(2,049)	(699)			
27	Lower Tier Services Grant		(163)	(163)	(163)	(163)
28	New Homes Bonus	(199)	(173)	(26)	0	0
29	Council Tax Support Admin Grant	(165)	(165)	(152)	(141)	(130)
30	Housing Benefit Admin Grant	(398)	(398)	(368)	(340)	(315)
31	NNDR (Surplus) / Deficit	188	167	49	49	0
32	NNDR Pooling	(12)	(0)	(0)	(0)	(0)
33	Business Rates Section 31 Grant	(1,737)	(1,569)	(1,593)	(1,617)	(1,641)
34	Council Tax - Section 31 Grant		(200)			
35	Council Tax Surplus	(50)	(104)	53	53	0
36	<b>Contribution To General Fund</b>	<b>(14,845)</b>	<b>(14,018)</b>	<b>(13,156)</b>	<b>(13,372)</b>	<b>(13,725)</b>
37						
38	<b>Funding Shortfall / (Surplus)</b>	<b>500</b>	<b>1,483</b>	<b>2,305</b>	<b>2,646</b>	<b>2,642</b>
39						
40	<b>Use of General Reserve</b>	(247)	(1,283)	0	0	0
41	<b>Use of Transition Reserve</b>	(253)	0	0	0	0
42	<b>Use of Resilience and Stability Reserve</b>	0	(200)	(100)	(100)	(100)
43						
44	<b>Net Funding Shortfall / (Surplus)</b>	<b>0</b>	<b>0</b>	<b>2,205</b>	<b>2,546</b>	<b>2,542</b>

**RESERVES****Appendix H**

	2020 / 21			2021 / 22			
	Balance at 1 April 2020 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2021 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2022 £'000
General Reserve	(7,551)	(295)	247	<b>(7,599)</b>	0	1,283	<b>(6,316)</b>
Capital Reserve	(150)	0	0	<b>(150)</b>	0	50	<b>(100)</b>
<b>Earmarked Reserves</b>							
Renewal and Repairs Reserve	(1,556)	(508)	697	<b>(1,367)</b>	(508)	805	<b>(1,070)</b>
Risk Management Reserve	(315)	0	15	<b>(300)</b>	0	15	<b>(285)</b>
Information Technology Reserve	(122)	(214)	147	<b>(189)</b>	(214)	248	<b>(155)</b>
On-Street Car Parking Surplus Reserve	(40)	0	0	<b>(40)</b>	0	0	<b>(40)</b>
Section 106 Reserve (Revenue)	(533)	0	49	<b>(484)</b>	0	49	<b>(435)</b>
Section 106 Reserve (Capital)	(336)	0	328	<b>(8)</b>	0	7	<b>(1)</b>
Government Grant Reserve	(639)	0	120	<b>(519)</b>	0	153	<b>(366)</b>
Monuments in Perpetuity	(46)	0	1	<b>(46)</b>	0	1	<b>(45)</b>
Ore Valley Reserve	(250)	0	0	<b>(250)</b>	0	0	<b>(250)</b>
Resilience and Stability Reserve	(600)	(400)	0	<b>(1,000)</b>	0	200	<b>(800)</b>
Transition Reserve	(253)	0	253	<b>0</b>	0	0	<b>0</b>
Redundancy Reserve	(664)	0	0	<b>(664)</b>	0	225	<b>(439)</b>
Safer Hastings Partnership	(96)	0	5	<b>(92)</b>	0	0	<b>(92)</b>
Disabled Facilities Grant	(2,186)	0	60	<b>(2,126)</b>	0	60	<b>(2,066)</b>
Invest to Save and Efficiency Reserve	(169)	0	82	<b>(87)</b>	0	82	<b>(5)</b>
Clinical Commissioning Group	(260)	0	260	<b>0</b>	0	0	<b>0</b>
Carry-forward Reserve	(977)	0	896	<b>(81)</b>	0	81	<b>0</b>
Controlling Migration	0	(204)	171	<b>(33)</b>	0	33	<b>0</b>
Towns Fund	0	(173)	60	<b>(113)</b>		113	<b>0</b>
Selective Licensing Reserve (inc. redundancy)	(604)	0	504	<b>(100)</b>	0	0	<b>(100)</b>
Revenue Hardship Fund	(80)	0	0	<b>(80)</b>	0	0	<b>(80)</b>
Syrian Refugee Resettlement Programme	(21)	0	0	<b>(21)</b>	0	0	<b>(21)</b>
Housing Licensing Reserve	(358)	(55)	0	<b>(413)</b>	(1)	0	<b>(414)</b>
Community Housing Fund	(71)	0	31	<b>(40)</b>	0	0	<b>(40)</b>
	<b>(17,877)</b>	<b>(1,849)</b>	<b>3,925</b>	<b>(15,801)</b>	<b>(723)</b>	<b>3,405</b>	<b>(13,120)</b>

**EXPENDITURE FUNDED BY USE OF RESERVES**

(expenditure & transfers) / Income & transfers

	Cost Centre / Account	2020-21 Original £	2020-21 Revised £	2021-22 Estimate £
<b>General Reserve</b>				
General reserve Saving to/(Use of)	Q1012	(929,059)	247,266	(1,282,931)
Total		<u>(929,059)</u>	<u>247,266</u>	<u>(1,282,931)</u>
<b>Transfers between Reserves</b>				
Carry Forward Reserve to General Reserve	Q1004	0	(19,000)	0
Government Grant Reserve to General Reserve	Q1011	0	(16,000)	0
Carry Forward Reserve to Controlling Migration	NEW	0	(204,410)	0
CCG Reserve to General Reserve	Q1020	0	(260,000)	0
Carry Forward Reserve to Towns Fund	NEW	0	(172,910)	0
		<u>0</u>	<u>(672,320)</u>	<u>0</u>
<b>Carry Forward Reserve</b>				
Carried forward	Q1004	(77,740)	(499,680)	(81,000)
		<u>(77,740)</u>	<u>(499,680)</u>	<u>(81,000)</u>
<b>Capital Reserve</b>				
2016 - 950th Anniversary (£330k in total over 3 years)	Q1017	0	0	0
Various Capital Expenditure to be Financed				
CPO - Empty Homes Strategy -capital		0	0	(50,000)
		<u>0</u>	<u>0</u>	<u>(50,000)</u>
<b>Disabled Facilities Grant</b>				
Disabled Facilities Grant - Salaries	Q1008	(60,000)	(60,000)	(60,000)
Disabled Facilities Grant - Capital		(1,752,584)	(940,000)	(1,752,584)
		<u>(1,812,584)</u>	<u>(1,000,000)</u>	<u>(1,812,584)</u>
<b>Renewal &amp; Repairs Reserve</b>				
(per programme of works - Appendix J)	Q1026	(812,000)	(697,300)	(704,500)
Capital		0	0	(46,000)
Vehicles		0	0	0
Contingency		(100,000)	0	(100,000)
		<u>(912,000)</u>	<u>(697,300)</u>	<u>(850,500)</u>
<b>Transition Reserve</b>				
Transfer to General Fund	Q1034	(253,102)	(253,102)	0
		<u>(253,102)</u>	<u>(253,102)</u>	<u>0</u>
<b>Resilience and Stability Reserve</b>				
	Q1031	0	0	(200,000)
		<u>0</u>	<u>0</u>	<u>(200,000)</u>
<b>Information Technology Reserve</b>				
(per programme of works - Appendix I)	Q1013	(214,000)	(147,000)	(248,000)
		<u>(214,000)</u>	<u>(147,000)</u>	<u>(248,000)</u>
<b>Invest to Save &amp; Efficiency Reserve</b>				
Transfer to General Fund	Q1015	(159,000)	(82,000)	(82,000)
Transfer to Capital Reserve		0	0	0
		<u>(159,000)</u>	<u>(82,000)</u>	<u>(82,000)</u>
<b>Redundancy Reserve</b>				
Transfer to General Fund	Q1024	(225,000)	0	(225,000)
		<u>(225,000)</u>	<u>0</u>	<u>(225,000)</u>

<u>Earmarked Reserves</u>	Cost Centre	2020-21 Original £	2020-21 Revised £	2021-22 Estimate £
<b>Appendix H (Continued)</b>				
<b>Government Grant Reserve</b>	Various			
capital		0	0	0
(further details - Appendix F)		(80,000)	(104,000)	(153,000)
		<u>(80,000)</u>	<u>(104,000)</u>	<u>(153,000)</u>
<b>Monuments in Perpetuity</b>	Q1023			
capital				
Revenue	20303	(500)	(500)	(500)
		<u>(500)</u>	<u>(500)</u>	<u>(500)</u>
<b>S106 Reserve</b>				
Capital	Q2451	0	(328,000)	(7,000)
Revenue	Q1029	(20,000)	(49,000)	(49,000)
		<u>(20,000)</u>	<u>(377,000)</u>	<u>(56,000)</u>
<b>On-Street Car Parking Surplus Reserve</b>	Q1003			
Havelock Road Crossing	20292	(40,000)	0	0
		<u>(40,000)</u>	<u>0</u>	<u>0</u>
<b>Risk Management Reserve</b>	Q1014			
Risk Management Schemes	20135	(15,000)	(15,000)	(15,000)
		<u>(15,000)</u>	<u>(15,000)</u>	<u>(15,000)</u>
<b>Ore Valley</b>	Q1002			
		0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<b>Safer Hastings partnership</b>				
		0	(4,500)	0
		<u>0</u>	<u>(4,500)</u>	<u>0</u>
<b>Clinical Commissioning Group</b>	Q1020			
Housing NHS CCG		0		0
Lets Get Moving		0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<b>Selective Licensing</b>	Q1042			
Selective Licensing surplus / deficit	20195	(127,180)	(504,000)	0
		<u>(127,180)</u>	<u>(504,000)</u>	<u>0</u>
<b>First World War Reserve</b>	Q1010			
		0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<b>Housing Licensing Reserve</b>	Q1036			
Housing Licensing Reserve		(39,000)	0	0
		<u>(39,000)</u>	<u>0</u>	<u>0</u>
<b>Syrian Refugee Resettlement Programme</b>	Q1033			
		0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<b>Community Housing Fund</b>	Q1037			
Housing Administration		0	(30,840)	0
		<u>0</u>	<u>(30,840)</u>	<u>0</u>
<b>Controlling Migration</b>	NEW			
		0	(171,310)	(33,300)
		<u>0</u>	<u>(171,310)</u>	<u>(33,300)</u>
<b>Revenue Hardship Fund</b>	Q1027			
		0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<b>Towns Fund</b>	NEW			
		0	(59,910)	(113,000)
		<u>0</u>	<u>(59,910)</u>	<u>(113,000)</u>
<b>Total use of earmarked and capital reserves *</b>	A	<u>(3,975,106)</u>	<u>(3,946,142)</u>	<u>(3,919,884)</u>
Revenue use of earmarked reserves		(1,969,420)	(2,425,040)	(1,864,300)
Transfers between Reserves		0	(672,320)	0
Capital use of earmarked reserves		(1,752,584)	(1,268,000)	(1,855,584)
Transition Reserve and Com / Econ Reserve		(253,102)	(253,102)	(200,000)
Total Expenditure & Transfers (Excl. General Reserve Use)	B	<u>(3,975,106)</u>	<u>(4,618,462)</u>	<u>(3,919,884)</u>



<b>INFORMATION TECHNOLOGY RESERVE</b>	<b>Appendix I</b>				
	<b>2020-21</b>	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>	<b>2023-24</b>
	<b>Original</b>	<b>Revised</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>	<b>ESTIMATE</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>OPENING BALANCE :</b>					
BALANCE B/FWD. AT 1 APRIL	(122)	(122)	(189)	(155)	(155)
<b>EXPENDITURE :</b>					
GOVCONNECT	9	0	9	9	9
MICROSOFT LICENSING FOR TEST ENVIRONMENT	0	1	15	0	0
RESILIENCE IMPROVMENTS	0	3	0	0	0
ANTI VIRUS	0	10	0	0	0
KACE SYSTEMS MANAGEMENT SERVER	0	4	4	0	0
SERVICE REVIEW EFFICIENCY PROJECTS	80	0	90	90	90
PC HARDWARE AND SOFTWARE	115	115	115	115	115
MICROSOFT 365	0	7	0	0	0
SERVER OPERATING SYSTEMS UPGRADES	10	0	10	0	0
UPS UPGRADES	0	7	0	0	0
COMMVault UPGRADE	0	0	5	0	0
	<b>214</b>	<b>147</b>	<b>248</b>	<b>214</b>	<b>214</b>
<b>INCOME :</b>					
CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND	(214)	(214)	(214)	(214)	(214)
<b>CLOSING BALANCE :</b>					
BALANCE IN-HAND C/FWD. AT 31 MARCH	(122)	(189)	(155)	(155)	(155)

**RENEWAL AND REPAIRS RESERVE****APPENDIX J**

2019-20		2020-21 ORIGINAL BUDGET £	2020-21 REVISED BUDGET £	2021-22 ESTIMATED BUDGET £
Actual £				
<b><u>OPENING BALANCE:</u></b>				
1,599,714	BALANCE BROUGHT FORWARD	1,201,134	1,555,956	1,366,656
<b><u>INCOME:</u></b>				
354,889	CONTRIBUTIONS TO RESERVE - GENERAL	508,000	508,000	508,000
354,889		508,000	508,000	508,000
<b><u>EXPENDITURE:</u></b>				
398,648	PROGRAMMED REPAIRS AND REDECORATIONS	282,500	259,500	199,000
	OTHER REPAIRS & RENEWALS	529,500	437,800	505,500
<b>398,648</b>	<b>SUB TOTAL</b>	<b>812,000</b>	<b>697,300</b>	<b>704,500</b>
0	CAPITAL EXPENDITURE FUNDED FROM RESERVES	0	0	46,000
0	VEHICLES	0	0	0
0	PROVISION FOR UNEXPECTED ITEMS	100,000	0	100,000
398,648		912,000	697,300	850,500
<b><u>CLOSING BALANCE:</u></b>				
1,555,956	BALANCE CARRIED FORWARD	797,134	1,366,656	1,024,156

**PROGRAMMED REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE**

**Appendix J (con't)**

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2020-2021 ORIGINAL BUDGET £	2020-2021 REVISED BUDGET £	2021-2022 ESTIMATE £	2022-2023 ESTIMATE £	2023-2024 ESTIMATE £
20116	PR001	TOWN HALL	Isolated internal / external redecs & repairs. MEWP high level stonework H&S inspection	20,000	10,000	20,000	30,000	30,000
20118	PR047	ALL BUILDINGS - ASBESTOS	Asbestos surveys and re-inspections	2,000	2,000	2,000	2,000	2,000
20118	PR048	ALL BUILDINGS - ASBESTOS	Works arising out of asbestos inspections	1,000	1,000	1,000	1,000	1,000
20118	PR049	ALL BUILDINGS - FIRE RISK	Fire risk assessments & works arising	6,000	6,000	6,000	6,000	6,000
20118	PR051	ALL BUILDINGS - AIR CONDITIONING	AC energy efficiency certification (every 3 years)	4,000	4,000	4,000	4,000	4,000
20118	PR52	ALL BUILDINGS - ENERGY CERTIFICATION	Annual Display Energy Certs for major bldgs	1,000	1,000	1,000	1,000	1,000
20118	PR54	ALL BUILDINGS - LEGIONELLA RISK	Automated checks & monitoring inc hygiene assess	25,000	20,000	20,000	25,000	25,000
20118	PR55	ALL BUILDINGS - ELECTRICAL TESTING	routine cyclical testing & works arising	6,000	6,000	6,000	6,000	6,000
20118	PR57	ALL BUILDINGS - SAFETY ANCHORS	Annual testing of access safety anchors	2,000	2,000	2,000	2,000	2,000
20118	PR58	ALL BUILDINGS - AUTOMATIC DOORS	Annual maintenance routine	500	500	500	500	500
20132	PR008	BANK BUILDINGS	External redecs to front elevation	0	0	8,000	0	0
20131	PR009	MICRO UNIT FACTORIES	External redecs	0	0	5,000	0	0
20131	PR037	FACTORY UNITS	External redecs/roof repairs to empty units	30,000	30,000	30,000	0	0
20132	PR041	OTHER BUILDINGS (ESTATES MISC.)	Essential upgrades/repairs.	10,000	10,000	10,000	0	0
20245	PR023	WEST HILL CLIFF RAILWAYS	Redecorations & repairs	5,000	5,000	5,000	5,000	5,000
20245	PR024	EAST HILL CLIFF RAILWAYS	Redecorations & repairs	5,000	5,000	5,000	5,000	5,000
20258	PR034	FALAISE FITNESS CENTRE	External redecorations.	0	0	0	25,000	25,000
20303	PR013	CREMATORIUM	Internal / External redecorations. Main GF offices	5,000	5,000	0	0	0
20303	PR014	CREMATORIUM - CREMATOR FT2	Rehearthng & rebricking of cremator FT2	46,000	46,000	7,000	7,000	7,000
20303	PR014	CREMATORIUM - CREMATOR FT3	Rebricking / rehearthng of cremator FT3	47,000	47,000	8,000	8,000	8,000
20303	PR52a	CEMETERY	Path health & safety repairs	16,000	8,000	8,000	8,000	8,000
20310	PR52	PARKS	Path health & safety repairs	10,000	10,000	10,000	10,000	10,000
20250	OR210	FRONT LINE	Concrete health & safety inspection & testing	6,000	6,000	6,000	6,000	6,000
20250	OR255	FRONT LINE	Concrete health & safety repair works	9,000	9,000	9,000	9,000	9,000
20250	PR025	FRONT LINE	Alcoves, seating, bottle alley - repairs/redecs	9,000	9,000	9,000	9,000	9,000
20252	PR029	FISHERMENS MUSEUM	External redecs/stonework pointing	0	0	0	2,000	2,000
20259	PR033	SUMMERFIELDS SPORTS CENTRE	External redecs	0	0	5,000	0	0
20310	PR026	SPORTS PAVILIONS	Int/ext redecs.	8,000	8,000	4,000	8,000	8,000
20310	PR044	ALEXANDRA PARK RAILINGS	Phased railing redecorations	5,000	5,000	5,000	5,000	5,000
20313	PR028	HASTINGS C P - VISITOR CENTRE	Int/ext redecs.	0	0	2,500	0	0
20306	PR030	HASTINGS STATION - FISHING BOAT FEATURE	Survey repairs / redecs	2,000	2,000	0	0	0
20306	PR031	TOWN CENTRE UNDERPASS	Decoration	2,000	2,000	0	0	0
		<b>Total of Programmed work</b>		<b>282,500</b>	<b>259,500</b>	<b>199,000</b>	<b>184,500</b>	<b>184,500</b>

**OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE**

**Appendix J (con't)**

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2020-2021 ORIGINAL BUDGET £	2020-2021 REVISED BUDGET £	2021-2022 ESTIMATE £	2022-23 ESTIMATE £	2023-24 ESTIMATE £
20245	OR247	EAST HILL LIFT LOWER STATION	Roof replacement	0	0	0	30,000	0
20249	OR250	WHITE ROCK THEATRE	General repair contributions	0	0	20,000	20,000	0
20249	OR251	WHITE ROCK THEATRE	Contribution to large plant / boiler replacement	51,000	41,300	0	0	0
20306	OR314	FISHING BOAT AT STATION APPROACH	Repairs inc. stone dressing	0	0	2,000	0	0
20310	OR231	CLIFF REPAIR SURVEY	Biennial or Sextennial survey	8,000	8,000	0	15,000	0
20313	OR211	HASTINGS COUNTRY PARK - TACKLEWA	Health & safety repairs and repointing	0	0	0	1,000	0
20259	OR326	INDOOR BOWLS CENTRE	Equality Act works	20,000	20,000	10,000	0	0
20259	OR332	SUMMERFIELDS LEISURE CENTRE	Installation of UV water hygiene treatment, if req'd and justified by FL due to alterations to regulations.	0	0	0	5,000	0
20251	OR334	JOHNS PLACE MUSEUM	Essential stoneworks repairs to interior of window openings	3,000	3,000	0	9,000	0
20310	OR339	CLIFFS	Cliff Repairs arising from engineer's inspections	100,000	100,000	50,000	100,000	0
20117	OR340	MURIEL MATTERS HOUSE REPLACEMENT RISING MAIN	Replacement of existing rising main in rear of building to avoid further flooding issues	10,000	10,000	0	0	0
20117	OR342	MURIEL MATTERS HOUSE - PASSENGER LIFTS	Heavy duty door closing mechanisms	0	0	0	5,000	0
20245	OR347	WEST HILL LIFT - ATTENDANT'S & STORE AREAS	Works to patio waterproofing to prevent water ingress	0	0	18,000	0	0
20250	OR348	PROMENADE SURFACING	Further tarmac repairs to worst areas	30,000	30,000	30000	50000	0
20310	OR364	BEXHILL REC WEST	Internal redecoration	10,000	0	10000	0	0
20245	OR374	WEST HILL LIFT - ENTRANCE ROOF	Replace railings with galv. steel railings	5,000	0	5000	0	0
20310	OR385	ALEXANDRA PARK	Information Shelter lower decoration	2,000	0	2,000	0	0
20310	OR392	ALEXANDRA PARK	Lower Stream Culvert Wall	4,000	4,000	0	0	0
20310	OR395	WHITE ROCK GARDENS	Demolition of old toilet block	0	0	9,000	0	0
20245	OR405	EAST HILL CLIFF RAILWAY - UPPER STATION	Pedestrian paths resurfacing - deterioration of existing patched up surface creating trip hazards	10,000	0	10000	0	0
20303	OR410	CEMETERY CHAPEL	Front window and stone reveal repairs	0	0	20,000	0	0
20313	OR411	HASTINGS COUNTRY PARK	Surface dressing to Coastguard Lane tarmac/asphalt path surfacing	25,000	0	25,000	0	0
20246	OR412	HASTINGS CASTLE	Curtain wall consolidation following emergency stabilisation works	25,000	25,000	0	0	0
20251	OR413	HASTINGS MUSEUM & ART GALLERY	Works to improve security following report	10,000	10,000	0	0	0
20259	OR416	SUMMERFIELDS LEISURE CENTRE	Re-tiling of edge of pool	100,000	100,000	0	0	0
20310	OR417	BEXHILL REC BRIDGE 6	Repair & redec to steel support (H&S)	2,000	2,000	0	0	0
20313	OR418	HCP LOWER ECCLESBOURNE GLEN	2 no. new boardwalk bridges (H&S)	3,000	3,000	0	0	0
20310	OR419	ST JOHNS PLAYGROUND	Stabilise playground retention wall	2,500	2,500	0	0	0
20310	OR420	TORFIELD MUGA	Survey of subsidence to MUGA corner	2,000	2,000	2,500	0	0
20310	OR421	SUMMERFIELDS WOODS	New bridge over heritage site Roman Bath (H&S)	4,000	4,000	0	0	0
20310	OR422	WEST MARINA GARDENS	Timber repairs & redecorate	0	0	2,000	0	0
20310	OR423	ALEXANDRA PARK SHORNDEN	Reservoir access point for Idverde	0	0	1,500	0	0
20313	OR424	HASTINGS COUNTRY PARK OLD VISITOR CENTRE	External & redecoration	0	0	2,500	0	0

**OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE**

**Appendix J (con't)**

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2020-2021 ORIGINAL BUDGET £	2020-2021 REVISED BUDGET £	2021-2022 ESTIMATE £	2022-23 ESTIMATE £	2023-24 ESTIMATE £
20313	OR425	HASTINGS COUNTRY PARK HIGH WICKHAM	Replace knee rail with posts	0	0	2,500	0	0
20310	OR426	GENSING GARDENS	Sandstone wall repairs	0	0	3,000	0	0
20310	OR427	WHITE ROCK GARDENS EAST	Make good to pillar remains	2,000	2,000	0	0	0
20310	OR428	WHITE ROCK GARDENS WEST	Repair or replace tennis court fence	0	0	3,500	0	0
20310	OR429	ALEXANDRA PARK	Resin bonded paths phased resurfacing	0	0	5,000	0	0
20313	OR430	HASTINGS COUNTRY PARK YARD	Clear historic waste	0	0	6,000	0	0
20287	OR431	CARLISLE PARADE UNDERGROUND CAR PARK	Replacement of lighting	10,000	10,000	0	0	0
20251	OR432	HASTINGS MUSEUM & ART GALLERY	Lightning protection upgrade	5,000	0	5,000	0	0
20250	OR433	BOTTLE ALLEY	Cleaning of glass mosaic	10,000	10,000	0	0	0
20117	OR434	MURIEL MATTERS HOUSE	Heating pipe insulation	0	0	15,000	0	0
20313	OR435	HASTINGS COUNTRY PARK PATHS - EAST COASTGUARD LANE	Reapply 'Fibredec' last laid in 2015	25,000	0	25,000	0	0
20117	OR436	MURIEL MATTERS HOUSE	Repairs to rear car park waterproofing	20,000	20,000	0	0	0
20250	OR437	WEST OF HAVEN	Resurface MP path to worn areas of mesh	6,000	6,000	0	0	0
20250	OR438	CINQUE PORTS WAY	Resurface highway tarmac (non ESCC)	15,000	15,000	0	0	0
20250	OR439	MILLSTONE FOUNTAIN	Replace inlet grille & improve internals	0	0	2,000	0	0
20250	OR440	BOTTLE ALLEY UPPER	Railing replacement - heritage railings poor	0	0	25,000	0	0
20245	OR441	EAST HILL LIFT PUBLIC CONVENIENCE	Interior refit due to dampness	10,000	10,000	0	0	0
20310	OR442	GENSING GARDENS WALL	Rebuild wall in Conservation Area.	0	0	60,000	0	0
20310	OR443	BEXHILL EAST SPORTS PAVILION	Full roof replacement	0	0	34,000	0	0
20310	OR444	WARRIOR SQUARE GARDENS (EAST)	Major repair works	0	0	8,000	0	0
20310	OR445	WHITE ROCK GARDENS	Major repair works to west boundary wall	0	0	12,000	0	0
20310	OR446	WHITE ROCK SUN SHELTER	Repair and redecorate shelter railings	0	0	2,000	0	0
20287	OR447	GRAND PARADE UGCP	Concrete repairs to prom support beams	0	0	20,000	0	0
20148	OR448	BUS SHELTERS	Repair & Replacement Programme	0	0	12,000	15,000	0
20251	OR449	HASTINGS MUSEUM & ART GALLERY HEATING BOILERS	Replace existing heating boiler	0	0	0	30,000	0
20132	OR450	12/13 York Buildings Flat Conversion	Contribution to capital project	0	0	46,000	0	0
		<b>Total of Other Work</b>		<b>529,500</b>	<b>437,800</b>	<b>505,500</b>	<b>280,000</b>	<b>0</b>

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**PIER Outcomes****Appendix K**

Cost Centre	Revised			
	2020-21 £'000	2021-22 £'000	2022-23 £'000	2023-24 £'000
<b>PIER Savings identified in 2019/20 for 2021/22 &amp; beyond (not included elsewhere)</b>				
1 Senior Administration Officer (Environment and Place)	20169	18	34	34
2 Senior Management Restructure	20135	0	0	96
3 Reduce support to " In 2 Play"	20267	0	10	19
4 Business Support/HR - Create Administration Hub	Various	0	0	30
5 Theatre - Reduced Contribution	20249	0	100	100
6 Community Partnership Fund - Cease from 2021/22	20219	0	148	148
7 Land sales - Interest generated by proceeds from land sales - revised	Various	0	75	150
<b>Total Prior year identified savings for 2020-21 onwards</b>		<b>18</b>	<b>367</b>	<b>577</b>
<b>PIER Savings identified for 2020/21 Budget Process</b>				
8 Tourism/Marketing - Revised operations and location of TIC	20225	0	43	43
9 Parking Services - Reduction in leased Vehicles	20317	9	9	9
10 Local Licensing Manager	20281	0	11	11
11 Contact Centre - Staffing	20113	33	33	33
<b>PIER Savings identified for 2021/22 Budget Process</b>				
12 Rental Space - Muriel Matters House	Sub-total	<b>42</b>	<b>96</b>	<b>96</b>
	Various		21	29
<b>PIER Additional Income Identified 2021/22 Budget Process (excluding fees and charges)</b>				
	Sub-total	<b>0</b>	<b>21</b>	<b>29</b>
<b>Total PIER Savings</b>		<b>60</b>	<b>484</b>	<b>702</b>
<b>Growth Items</b>				
13 Housing Temporary Accommodation	20182	(888)	(1,147)	(1,147)
14 Housing Renewal /Enforcement - Additional Post from October 2021	20191	0	(20)	(40)
15 Hastings Country Park - Visitor Centre operating costs	20312 (£20k)/	0	(40)	(40)
	Borrowing costs			
16 Emergency Planning - increased use of ESCC resources	20286	(6)	(13)	(13)
17 Communications & Marketing - Additional 0.5fte Post	20324	(29)	(13)	(13)
18 Public Conveniences - Enhanced Cleaning	20315	(46)	(46)	0
19 Transformation Team	20115	0	(80)	0
<b>Total Growth</b>	Sub-total	<b>(969)</b>	<b>(1,359)</b>	<b>(1,253)</b>
<b>20 Net Overall Savings/ (Growth)</b>	<b>Total</b>	<b>(909)</b>	<b>(875)</b>	<b>(551)</b>

**Hastings Borough Council Efficiencies, Income, and Savings Proposals for 2021/22 onwards and equality impact**

The council is acutely aware of the impact it’s spending and savings decisions has on our town and communities. In allocating its resources, the council must first fund its statutory responsibilities – activity it is required by law to undertake. The level of funding available to the council has been greatly reduced by austerity since 2010, and more recently by the pandemic which has impacted our income levels and increased/increasing service demand from our most vulnerable residents who are entitled to support. This leaves the council seeking to balance funding for its priorities. In proposing service and budget reductions, we seek to mitigate as far as possible negative consequences for our community.

*Note: The following table identifies the likelihood of negative impact of these budget decisions on groups who share protected characteristics as defined by the Equality Act 2010. The council’s budget also funds a significant level of other activity, (much of which is discretionary) to meet the needs of our most vulnerable and socially excluded residents, to address inequality of opportunity and deprivation which by definition is not included here.*

Proposal	Savings/ Income £000			HBC Staff impact	Likelihood of negative impact on Equality Act protected characteristics Low – Medium – High
	21/22	22/23	23/24		
<b>PIER Savings identified previously for 2021/22 &amp; beyond (not included elsewhere)</b>					
<b>1. Senior Administration officer (Environment and Place)</b> The Senior Management Restructure agreed in February 2020 identified 4 FTE posts to be deleted, a Director, an AD and 2 FTE Personal Assistant posts. The postholder took voluntary severance in summer 2020.	£34,000	£34,000	£34,000	N/A – (Post deletion agreed in 2020)	<b>Low</b>
<b>2. Senior Management Restructure</b> The February 2020 council agreed to reduce senior management costs by £260,000. Whilst a significant proportion of the savings have been achieved (loss of a Director post, reduction in hours of an Assistant Director and the deletion of two senior admin posts), the remainder of the restructure has been delayed due to the need to retain capacity to manage the pandemic. This will now take effect from the start of 2022.	£0	£96,000	96,000	TBD	<b>Low</b>

<p><b>3. Reduce support to" In 2 Play"</b> The council decided as part of its last budget to taper support to In to Play.</p>	£10,000	£19,000	£19,000	N/A	<b>Medium</b> – the council acknowledges that this will have a disproportionate impact on the users of this service, however our financial position means we are unable to continue our direct financial support in this way.
<p><b>4. Business Support/HR – administration hub</b> The project to identify a new service support model to provide appropriate levels of administration, technical and project support across HBC was delayed as a result of the pandemic. This will be undertaken in 2021/22.</p>	£0	£30,000	£30,000	TBD	<b>Low</b>
<p><b>5. White Rock Theatre - Reduced Contribution</b> The contract extension agreed with HQ Theatres &amp; Hospitality provides for a tapering contribution over the remaining length of the contract.</p>	£100,000	£100,000	£100,000	N/A	<b>Low</b>
<p><b>Community Partnership Fund - Cease from 2021/22</b> The council decided in February 2019 to cease the community partnership grant programme and seek alternative sources of funding for the programmes this fund supports. From 2021 onwards the Foreshore Trust will be operating a new grants programme with objectives closely aligned to the CPF scheme.</p>	£148,000	£148,000	£148,000	N/A	<b>TBD</b> – whilst the Foreshore Trust scheme is developed, the council will keep the impact of this decision under review.
<p><b>7. Land sales - Interest generated by proceeds from land sales – revised</b> The impact of the pandemic has meant that the interest generated from sales has to be revised to later years.</p>	£75,000	£150,000	£150,000	N/A	<b>Low</b>
<b>PIER Savings identified for 2020/21 Budget Process</b>					
<p><b>8. Tourism/Marketing - Revised operations and location of TIC</b> TIC services will be incorporated into a new Employment, Events and Tourist Advice Hub – located in the local college to support the post COVID economic recovery, improve the visitor experience, provide real world work experience for</p>	£43,000	£43,000	£43,000	1.29 FTE	<b>Low</b>



students and increase footfall into the town centre. The project has been funded by the Town Deal programme as an accelerated project in recognition of the combined benefits it will offer. The council will continue to provide oversight at a strategic and operational level and will fund an officer from April to October.					
<b>9. Parking Services - Reduction in leased Vehicles</b>	£9,000	£9,000	£9,000	N/A	<b>Low</b>
<b>10. Local Licensing</b> Savings from supplies	£11,000	£11,000	£11,000	N/A	<b>Low</b>
<b>11. Contact Centre – Staffing</b> Following further channel shift and increased on-line services delete a vacant post	£30,000	£30,000	£30,000	1 FTE (vacant)	<b>Low</b> - adequate staffing levels remain and will be prioritised to support most vulnerable residents, as well as via the community hub.
<b>12. Rental Space - Muriel Matters House</b>	£21,000	£29,000	£29,000	N/A	<b>Low</b>
<p>Page 23</p> <p>Growth Items</p>					
<b>13. Housing Temporary Accommodation</b> Additional costs of funding temporary accommodation	£1.147m	£1.147m	£1.147m	N/A	<b>Low</b>
<b>14. Housing Renewal /Enforcement - Additional Post from October 2021</b> The council is still awaiting a response from Government to know if our proposed new Selective Licensing Scheme will be approved. If the scheme is not authorized, the external funding currently supporting staff working in this area will be exhausted by October 2021, and HBC will require a further resource to meet its minimum level of statutory responsibilities.	£20,000	£40,000	£40,000	+ 1 FTE	<b>Low</b>
<b>15. Hastings Country Park - Visitor Centre operating costs</b> A sum is being included in the budget for operating costs (£20k p.a.) and potential additional borrowing costs (£20k p.a.) However, work is continuing to seek external grant funding to cover many of these.	£40,000	£40,000	£40,000	N/A	<b>Low</b>

<p><b>16. Emergency Planning - increased use of ESCC resources</b>  The council's emergency planning services is provided by East Sussex Council. The pandemic has demonstrated that this is a cost-effective and efficient way to secure this support, and has been essential over the last period. The increased cost enables the council to have greater access to the level of resources we currently require.</p>	£13,000	£13,000	£13,000	N/A	<b>Low</b>
<p><b>17. Communications &amp; Marketing - Additional 0.5FTE</b>  The range of communications tools used to inform and engage local people has increased during the last year, this increase takes us from 1.5FTE to 2 FTE communications officers, both of whom are essential to facilitate this work.</p>	£13,000	£13,000	£13,000	+ 0.5FTE	<b>Low</b>
<p><b>18. Public Conveniences - Enhanced Cleaning</b>  The additional costs of enhanced cleaning regimes for our public conveniences are anticipated to continue into 2021/22.</p>	£46,000	-	-	N/A	<b>Low</b>
<p><b>19. Transformation Team</b>  The planned programme of digital transformation has been delayed whilst the team have facilitated the council's work to meet new demands arising from the pandemic (community hub, business grants, licensing etc.) The programme is now expected to be completed during 2021/22, and the 2 FTE posts will be retained for a further year.</p>	£80,000	0	0	N/A existing posts retained.	<b>Low</b>

**Land and Property Disposal Programme**

	<b>Estimated Receipts £</b>
<b><u>2019/20</u></b>	
Former Bathing Pool site	
Link Road CPO land	
Plot D3 Whitworth Road	
Upper Wilting Farm Shop	
Other	
Less cost of disposal	
Sale of Ex Council Houses	
	<hr/> <b>17,802</b>
<b><u>2020/21</u></b>	
Mayfield E	
Harrow Lane Playing Fields	
Land r/o Bexhill Road	
Land North of Bexhill Rd	
Land at Sandrock	
Less cost of disposal	
Sale of Ex Council Houses	
Other	
	<hr/> <b>30,000</b>
<b><u>2021/22</u></b>	
Harrow Lane	
Mayfield E	
Bexhill Road South	
Whitworth Road	
Sale of Ex Council Houses	
Other	
	<hr/> <b>5,030,000</b>
<b><u>2022/23</u></b>	
Sale of Ex Council Houses	
Other	
	<hr/> <b>30,000</b>
<b><u>2023/24</u></b>	
Sale of Ex Council Houses	
Other	
	<hr/> <b>30,000</b>
<b><u>2024/25</u></b>	
Sale of Ex Council Houses	
Other	
	<hr/> <b>30,000</b>

**Council Tax – Overall**

**The Council is recommended to resolve as follows:**

- 1 It be noted that the Council has calculated the Council Tax Base 2021/22 for the whole Council area as 25,722 [Item T in the formula is Section 31B of the Local Government Finance Act 1992, as amended (the “Act”)]
- 2 Calculate that the Council Tax requirement for the Council’s own purposes for 2021/22 is £7,103,645
- 3 That the following amounts be calculated for the year 2021/22 in accordance with Sections 31 to 36 of the Act:
  - (a) 84,675,377 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2) of the Act taking into account all precepts issued to it by Parish Councils
  - (b) 77,571,732 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(3) of the Act
  - (c) 7,103,645 Being the amount by which the aggregate at 3(a) above exceeds the aggregate at 3(b) above, calculated by the Council in accordance with Section 31A(4) of the Act as its Council Tax requirement for the year. (Item R in the formula in Section 31B of the Act)
  - (d) 276.17 Being the amount at 3(c) above (Item R), all divided by Item T (1(a) above), calculated by the Council, in accordance with Section 31B of the Act, as the basic amount of its Council Tax for the year
  - (e) £0 Being the aggregate amount of all special items (Parish precepts) referred to in Section 34(1) of the Act
  - (f) 276.17 Being the amount at 3(d) above less the result given by dividing the amount at 3(e) above by Item T (1(a) above), calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its Council Tax for the year for dwellings in those parts of its area to which no Parish precept relates

**Appendix M (cont.)**

4. To note that the County Council, the Police and Crime Commissioner and the Fire Authority have issued precepts to the Council in accordance with Section 40 of the Local Government Finance Act 1992 for each category of dwellings in the Council's area as indicated in the table below.
5. That the Council, in accordance with Sections 30 and 36 of the Local Government Finance Act 1992, hereby sets the aggregate amounts shown in the tables below as the amounts of Council Tax for 2021/22 for each part of its area and for each of the categories of dwellings.

	Valuation Bands							
	A	B	C	D	E	F	G	H
	£	£	£	£	£	£	£	£
Hastings Borough Council	184.11	214.80	245.48	276.17	337.54	398.91	460.28	552.34
East Sussex County Council (Including Adult Social Care +2%)	1,029.36	1,200.92	1,372.48	1,544.04	1,887.16	2,230.28	2,573.40	3,088.08
East Sussex Fire Authority	64.95	75.78	86.60	97.43	119.08	140.73	162.38	194.86
Police and Crime Commissioner	143.27	167.15	191.03	214.91	262.67	310.43	358.18	429.82
Aggregate of Council Tax Requirements	1,421.69	1,658.65	1,895.59	2,132.55	2,606.45	3,080.35	3,554.24	4,265.10

6. The Council's basic amount of Council Tax for 2021/22 is not excessive as determined in accordance with principles approved under Section 52ZB Local Government Finance Act 1992. To be deemed excessive the Borough's Council Tax would need to be increased by 2%, or more than 2%, and also more than £5 in 2021/22.

**CORPORATE SERVICES AND  
GOVERNANCE**

**Appendix O**

Reference NO.	2019-20 ACTUAL	SERVICE	2020-21		2021-22 ESTIMATED OUTTURN
			ORIGINAL BUDGET	REVISED BUDGET	
	£	<b><u>SUMMARY OF REVENUE ESTIMATES</u></b>	£	£	£
CR1	177,423	20101 - Managing Director	179,560	215,820	<b>215,860</b>
		20102 - Corp. Policy, Partnerships and			
CR2	326,263	Performance	269,230	267,980	<b>241,880</b>
CR3	211,254	20103 - Electoral Services	221,870	208,540	<b>229,930</b>
CR4	381,112	20104 - Estates Services	388,380	396,250	<b>394,640</b>
CR5	213,185	20105 - Building Surveyors	221,210	218,020	<b>228,020</b>
CR6	493,229	20106 - Legal Services	462,340	491,770	<b>522,220</b>
		20107 / 20108 - Audit and Investigations			
CR7	238,352	Services	232,490	239,550	<b>243,840</b>
CR8	971,230	20109 - Accountancy Services	1,014,010	1,026,870	<b>1,018,630</b>
CR9	2,337,442	20110 - Revenues Services	2,384,900	2,366,720	<b>2,388,110</b>
		20111 - People, Customer and Business			
CR10	586,965	Support	617,280	615,190	<b>625,670</b>
CR11	183,330	20112- Corporate Personnel Expenses	185,670	185,680	<b>185,680</b>
CR12	821,994	20113 - Contact Centre	856,270	763,060	<b>805,930</b>
CR13	286,402	20115 - Transformation Team	265,160	265,880	<b>262,000</b>
CR14	56,351	20116 - Admin Buildings - Town Hall	50,290	42,010	<b>40,460</b>
		20117 - Admin Buildings - Muriel Matters			
CR15	500,614	House	486,760	392,810	<b>415,970</b>
CR16	47,384	20118- Admin Buildings - General Expenses	71,320	66,320	<b>66,320</b>
		20119 - Admin Buildings - Corporate Archive /			
CR17	44,059	DSO Operational Building	57,270	44,560	<b>45,250</b>
CR18	1,311,229	20120 - Corporate Expenses	1,244,500	1,298,090	<b>1,254,500</b>
CR19	728,548	20121 - IT	714,920	714,510	<b>719,550</b>
CR20	339,534	20122 - IT Reserve / Hardware	310,940	243,440	<b>344,940</b>
CR21	46,525	20123 - Land & Property Systems-GIS	48,170	49,150	<b>50,060</b>
	(10,302,447)	Less recharges to other services	(10,282,540)	(10,282,530)	<b>(10,282,540)</b>
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		(27) Unallocated Balance	0	(170,310)	<b>16,920</b>
CR22	300,089	20124 - Corporate Management Expenses	575,430	575,430	<b>575,530</b>
CR23	740,911	20125 - Non Distributed Costs	820,000	820,000	<b>790,000</b>
CR24	1,561,764	20126 / 20127 / 20128 - Benefit Payments and	1,475,400	1,475,400	<b>1,475,400</b>
CR25	823,635	20129 - Council Tax and Business Rates Colle	613,820	613,820	<b>613,820</b>
CR26	(365,956)	20130 - Employment Areas	(363,900)	(363,900)	<b>(363,630)</b>
CR27	(1,291,809)	20131 - Factory Units	(1,324,650)	(1,022,180)	<b>(1,120,180)</b>
CR28	(2,739,913)	20132 - Farms and Other Properties	(3,265,520)	(3,028,870)	<b>(3,194,710)</b>
CR29	0	20133 - St Mary in the Castle	0	0	<b>0</b>
CR30	14,430	20135 - Other Expenditure	293,600	(854,130)	<b>431,620</b>
CR31	212,609	20136 / 20137 - Registration of Electors	213,220	213,370	<b>229,020</b>
CR32	880,867	20138 - Cost of Democracy	898,020	890,580	<b>886,750</b>
CR33	164,864	20139 / 20140 - Election Expenses	200,940	133,940	<b>200,940</b>
CR34	25,546	20144 - Local Strategic Partnership	21,080	21,080	<b>21,080</b>
CR35	20,228	20145 - Sustainable Energy & Development	16,690	16,690	<b>16,690</b>
CR36	8,515	20146 - Public Consultation	7,030	7,030	<b>7,030</b>
CR37	8,536	20148 - Shelters and Seats	18,250	27,390	<b>30,410</b>
CR38	6,992	20149 - Street Naming and Numbering	8,210	8,220	<b>8,230</b>
CR39	74,398	20150 - Decorative Lighting	87,870	109,870	<b>88,220</b>
CR40	(113)	20318 - Corporate Systems ERP	0	0	<b>0</b>
CR41	222,607	20151 / 20152 / 20155-61 - Foreshore Trust	0	0	<b>0</b>
CR42	93,486	20324 - Communications and Design	80,840	107,090	<b>94,420</b>
CR43	0	Covid - General Expenses	0	71,000	<b>0</b>
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	<b>761,661</b>		<b>376,330</b>	<b>(348,480)</b>	<b>807,560</b>
	=====		=====	=====	=====

**OPERATIONAL SERVICES**

**Appendix O**

Reference NO.	2019-20 ACTUAL	SERVICE	2020-21		2021-22 ESTIMATED OUTTURN
			ORIGINAL BUDGET	2020-21 REVISED BUDGET	
	£	<b><u>SUMMARY OF REVENUE ESTIMATES</u></b>	£	£	£
OS1	982,139	20169 - Environmental Services Management & Administration	1,023,960	993,900	<b>997,020</b>
OS2	411,375	20170 - Amenities Administration	392,220	405,810	<b>419,230</b>
OS3	433,799	20316 - Waste Service - Management and Admin	465,010	487,220	<b>469,670</b>
OS4	801,227	20317 - Parking Service - Management and Admin	871,090	845,940	<b>861,640</b>
OS5	959,485	20172 - Administration - Housing	978,670	1,017,230	<b>985,220</b>
OS6	133,687	20173 - Local Land Planning Management & Admin	(45,450)	(43,940)	<b>(44,790)</b>
OS7	184,626	20174 - Director of Operational Services	189,010	100,980	<b>0</b>
OS8	290,808	20175 - Leisure Administration	283,930	442,350	<b>282,590</b>
OS9	223,969	20176 - Resort Services Management and Administration	161,150	161,240	<b>161,390</b>
OS10	548,899	20177 - Regeneration Administration Division	368,570	369,240	<b>369,190</b>
OS11	372,483	20178 - Communications & Marketing	353,420	361,550	<b>367,130</b>
	(5,342,439)	Less recharges to other services	(5,041,580)	(5,041,580)	<b>(4,852,570)</b>
	57	Unallocated Balance	0	99,940	<b>15,720</b>
OS12	50,009	20179 - Building Control	61,000	53,690	<b>63,350</b>
OS13	952,662	20180 - Development Control & Conservation	788,360	851,420	<b>791,670</b>
OS14	(114,509)	20181 - Local Land Charges Register	(103,230)	(116,490)	<b>(106,570)</b>
OS15	1,306,131	20182 - Homelessness	1,048,290	1,936,590	<b>2,194,798</b>
OS16	80,847	20207 - Rough Sleeper Prevention	0	6,310	<b>0</b>
OS17	0	20206 - Syrian Resettlement Programme	0	10	<b>0</b>
OS18	149,919	20184 - Social Lettings	68,350	103,390	<b>80,520</b>
OS19	108,890	20185 - Homelessness Strategy	123,750	106,530	<b>106,970</b>
OS20	79,939	20186 - Housing Register	86,080	79,580	<b>79,240</b>
OS21	23,217	20187 - Funded Deposits	0	0	<b>0</b>
OS22	38,355	20188 - Youth Homelessness	16,170	(6,520)	<b>18,950</b>
OS23	442,985	20191 - Housing Renewal	355,750	325,290	<b>410,540</b>
OS24	(96,371)	20193 - Rogue landlords	77,740	219,910	<b>33,300</b>
OS25	77,172	20195 - Selective licensing	127,180	339,760	<b>0</b>
OS26	(152,616)	20196 - Housing Licensing	32,230	(54,780)	<b>(1,150)</b>
OS27	23,561	20197 - Housing Solution Services	13,760	72,800	<b>9,430</b>
OS28	17	20199 - Coastal Space Enforcement Activities	0	0	<b>0</b>
OS29	15,600	20200 - Dangerous Structures	2,500	19,410	<b>2,500</b>
OS30	2,178	20322 - Housing Company	0	(2,180)	<b>0</b>
OS31	0	20334 - CHART - Live, Work, Thrive	0	0	<b>0</b>
OS32	88,957	20202 - Housing - NHS Clinical Commissioning Group CCG	0	0	<b>0</b>
OS33	(6,564)	20204 - Sustainable Housing in Inclusive Neighbourhoods	30,630	30,630	<b>0</b>
OS34	18,823	20205 - Climate Active Neighbourhoods	0	0	<b>0</b>
	3,089,200	<b><u>Housing and Built Environment</u></b>	2,728,560	3,965,350	<b>3,683,548</b>

**OPERATIONAL SERVICES**

**Appendix O**

Reference NO.	2019-20 ACTUAL	SERVICE	2020-21		2021-22 ESTIMATED OUTTURN
			ORIGINAL BUDGET	REVISED BUDGET	
	£	<b><u>SUMMARY OF REVENUE ESTIMATES</u></b>	£	£	£
OS35	325,132	20208 - Regeneration Activity	313,370	313,480	<b>316,540</b>
OS36	168,773	20209 - White Rock Area Development	101,750	122,540	<b>100,750</b>
OS37	291,919	20211 - Planning Policy	332,120	403,680	<b>352,340</b>
OS38	209,396	20212 - Cultural Activities	108,170	85,770	<b>107,660</b>
OS39	93,046	20214 - External Funding Initiatives	88,620	92,950	<b>88,480</b>
OS40	58,008	20215 - Community Cohesion	31,100	21,790	<b>31,100</b>
OS41	(23,066)	20216 - Fisheries Local Action Group (FLAG)	0	0	<b>0</b>
OS42	(319)	20326 - Hastings Fish Brand	0	0	<b>0</b>
OS43	21,253	20217 - Coastal Communities Fund	0	0	<b>0</b>
OS44	(15,777)	20269 - CHART CLLD - Connecting Hastings and Rother Together Community Led Local Development	(15,800)	(15,800)	<b>(15,800)</b>
OS45	26,988	20325 - DESTI Smart	0	0	<b>0</b>
OS46	276,316	20219 - Community Partnership	211,900	192,470	<b>0</b>
OS47	2,890	20220 - Older and Younger People	0	0	<b>0</b>
OS48	4,455	20221 - Youth Activities (Young Persons Council)	5,000	5,000	<b>5,000</b>
OS49	(172,917)	20166 - Towns Fund	0	59,910	<b>113,000</b>
OS50	120,095	20222 - 1066 Country Campaign	178,990	225,990	<b>179,300</b>
OS51	(2,990)	20223/ 20224 - Battle Marketing	0	2,990	<b>0</b>
OS52	135,028	20225 - Tourist Information Centre	115,510	124,630	<b>94,610</b>
OS53	1,200	20226 - Community Awareness	33,710	40,210	<b>33,710</b>
OS54	100,929	20228, 20229, 20230-20233, 20234-20235, 20237, 20238 - Raising the Profile of Hastings	74,720	77,330	<b>85,730</b>
OS55	5,444	20239 - Meteorological Expenses	820	1,400	<b>1,420</b>
OS56	32,244	20240 - Civic & Ceremonial Expenses	39,170	35,710	<b>38,070</b>
OS57	(18,361)	20241 - Filming	(4,000)	(10,000)	<b>(4,000)</b>
OS58	19,460	20242 - Coastal Protection	15,110	14,110	<b>15,110</b>
OS59	7,743	20243 - Navigational Aids	3,030	5,470	<b>3,030</b>
OS60	30,982	20244 - Env. Schemes Net Shops	24,420	12,760	<b>24,420</b>
OS61	(43,408)	20245 - Cliff Railways	(155,860)	144,840	<b>(147,420)</b>
OS62	(25,539)	20246/20247 - Castle and Caves	5,410	13,250	<b>(15,640)</b>
OS63	(165,090)	20248 - Chalets and Beach Huts	(245,410)	(249,100)	<b>(241,000)</b>
OS64	515,240	20249 - White Rock Theatre	484,294	474,590	<b>353,290</b>
OS65	151,685	20250 - Seafront	219,740	208,040	<b>215,970</b>
OS66	341,230	20251 - Museums	433,300	475,500	<b>439,580</b>
OS67	948	20256 - First World War Project	0	0	<b>0</b>
OS68	4,048	20257 - Sports Management	(3,370)	18,300	<b>(5,340)</b>
OS69	45,732	20258 - Falaise Fitness Centre	45,300	48,160	<b>45,300</b>
OS70	93,982	20259 - Sports Centres	182,240	539,590	<b>47,240</b>
OS71	199,993	20264 - Active Hastings & Play Development	187,580	213,370	<b>149,370</b>
OS72	68,834	20267 - Play Pathfinder	58,710	58,710	<b>48,710</b>
OS73	110,254	20321 - Renewable Energy Solutions	147,640	144,360	<b>151,070</b>
OS74	19,696	20327 - Museum & Schools Project	(10)	9,090	<b>0</b>
OS75	(18,000)	20273 - British BID DCLG - Loan Fund (Business Improvement District)	0	0	<b>0</b>
	2,997,476	<b><u>Regeneration and Culture</u></b>	3,017,274	3,911,090	<b>2,611,600</b>



**OPERATIONAL SERVICES**

**Appendix O**

Reference NO.	2019-20 ACTUAL	SERVICE	2020-21		2021-22 ESTIMATED OUTTURN
			ORIGINAL BUDGET	REVISED BUDGET	
	£	<b>SUMMARY OF REVENUE ESTIMATES</b>	£	£	£
OS76	285,280	20276 - Food Safety	309,330	309,290	<b>309,290</b>
OS77	191,272	20277 / 20278 - Health and Safety	190,590	194,910	<b>190,660</b>
OS78	344,179	20279 - Environmental Protection	379,330	381,640	<b>378,920</b>
OS79	49,888	20280 - Pest Control	46,760	41,170	<b>43,860</b>
OS80	(9,639)	20281 - Local Licensing	8,160	7,530	<b>(22,700)</b>
OS81	(64,179)	20283 - Liquor Licensing	(68,060)	(58,060)	<b>(68,060)</b>
OS82	(17,883)	20284 - Gambling Licensing	(23,710)	(16,210)	<b>(18,710)</b>
OS83	46,002	20285 - Stray Dog Contract	45,710	46,210	<b>46,210</b>
OS84	54,232	20286 - Emergency Planning	54,140	61,080	<b>67,680</b>
OS85	(1,534,837)	20287 / 20288 - Parking	(650,260)	(242,720)	<b>(626,790)</b>
OS86	287,511	20290 - Closed Circuit Television	76,020	76,020	<b>76,020</b>
OS87	(3,305)	20291 - ESCC Highway Tree Maintenance	(3,000)	(3,000)	<b>(3,000)</b>
OS88	1,182,894	20293 - Waste Collection	1,249,860	1,201,860	<b>1,221,990</b>
OS89	715,106	20294 - Recycling	964,970	941,900	<b>959,030</b>
OS90	408,310	20295 - Street Cleansing	60,780	60,780	<b>60,780</b>
OS91	953,551	20323 - Waste and Street Cleansing (DSO)	1,409,290	1,335,000	<b>1,377,280</b>
OS92	(129,553)	20296 - Greenwaste	(192,830)	(195,070)	<b>(252,420)</b>
OS93	314,675	20297 - Waste and Environmental Enforcement Team	285,480	336,980	<b>309,480</b>
OS94	24,768	20298 - Together Action	37,470	37,470	<b>37,470</b>
OS95	105,552	20299 - Safer Hastings Partnership (HBC)	100,880	100,810	<b>100,830</b>
OS96	(14,759)	20300 - Safer Hastings Partnership (External)	0	4,500	<b>0</b>
OS97	36,412	20302 - Watercourses	33,320	33,260	<b>33,370</b>
OS98	(713,651)	20303 / 20304 - Cemetery and Crematorium	(548,030)	(562,050)	<b>(596,630)</b>
OS99	25,912	20305 - Travellers Costs	25,760	25,600	<b>25,600</b>
OS100	35,038	20306 - Town Centre	38,890	38,900	<b>37,000</b>
OS101	26,916	20307 - Allotments	(4,850)	(4,390)	<b>(5,050)</b>
OS102	18,403	20308 - Ecology	18,610	18,610	<b>18,610</b>
OS103	158,903	20309 - Arboriculture	143,560	156,220	<b>143,730</b>
OS104	1,407,219	20310 - Parks and Gardens	1,396,620	1,375,560	<b>1,433,000</b>
OS105	115,745	20312 / 20313 - Hastings Country Park	171,600	139,240	<b>177,300</b>
OS106	14,671	20314 - Countryside Stewardship	24,000	24,000	<b>24,000</b>
OS107	365,941	20315 - Public Conveniences	297,920	343,180	<b>350,460</b>
OS108	0	20338 - Hastings Country Park Grant Funded Works	0	0	<b>0</b>
OS109	0	20339 - Hastings Country Park Visitor Centre	0	6,500	<b>20,000</b>
	----- 4,680,573 -----	<b>Environment and Place</b>	----- 5,878,310 -----	----- 6,216,720 -----	----- <b>5,849,210</b> -----
	----- <b>10,767,306</b> -----	<b>Operational Services Directorate Total</b>	----- <b>11,624,144</b> -----	----- <b>14,193,100</b> -----	----- <b>12,160,078</b> -----

## CAPITAL PROGRAMME SUMMARY

	Original 2020/21	Revised 2020/21	2021/22	2022/23	2023/24	Subseq. Years	Total over Prog Period
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Net cost by Service</b>							
Corporate Resources	13,379	6,053	11,693	311	0	2	18,059
Operational Services	3,557	3,219	1,088	9,995	120	2,082	16,504
	<b>16,936</b>	<b>9,272</b>	<b>12,781</b>	<b>10,306</b>	<b>120</b>	<b>2,084</b>	<b>34,563</b>

**Net cost by Status**

Committed Schemes	c	3,006	7,277	9,797	8,190	120	1,642	27,026
Uncommitted Schemes	u	8,650	0	0	2,116	0	0	2,116
New Schemes	n	5,280	1,995	2,984	0	0	442	5,421
		<b>16,936</b>	<b>9,272</b>	<b>12,781</b>	<b>10,306</b>	<b>120</b>	<b>2,084</b>	<b>34,563</b>

**Gross cost of schemes analysed by service**

Corporate Resources	14,179	6,053	13,243	311	0	2	19,609
Operational Services	11,921	7,830	9,220	11,834	1,959	4,253	35,096
	<b>26,100</b>	<b>13,883</b>	<b>22,463</b>	<b>12,145</b>	<b>1,959</b>	<b>4,255</b>	<b>54,705</b>

## Profile of Council Net Cost

Scheme Ref.	Scheme	Class	Total Gross Cost	Total Net Cost	Before 31.3.20	2020/21	Revised 2020/21	2021/22	2022/23	2023/24	Subsequent Years
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
CR-06	Sandrock Park - Land Purchase	* C	23	23	0	0	0	0	23	0	0
CR-16	New ERP system	* C	1,019	540	538	0	0	0	0	0	2
CR-19	Conversion of 12/13 York Buildings	* C	1,011	1,011	166	164	666	179	0	0	0
CR-22	Priory Meadow Contribution to Capital Works	* C	700	700	162	50	0	250	288	0	0
CR-23	Commercial Property Investments	U	8,650	8,650	0	8,650	0	0	0	0	0
CR-26	Churchfields Business Centre	* N	4,500	2,950	90	2,465	41	2,819	0	0	0
CR-27	Development / Furbishment of Lacuna Place	* C	9,612	9,612	9,265	350	159	188	0	0	0
CR-28	London Rd & Shepherd St	* C	1,350	1,350	1,311	0	0	0	0	0	0
CR-29	Cornwallis Street Development	* C	7,000	7,000	54	500	0	6,946	0	0	0
CR-30	Harold Place Restaurant Development	* C	1,200	1,200	6	1,100	23	1,171	0	0	0
CR-32	Development of 311-323 Bexhill Rd (Aldi & Others)	* C	9,051	9,051	3,625	0	5,064	0	0	0	0
CR-33	Castleham Car Park Resurfacing	* N	100	100	0	100	100	0	0	0	0
CR-34	Castleham Industrial Units	* N	140	140	0	0	0	140	0	0	0
	Schemes Already Committed	C	30,966	30,487	15,127	2,164	5,912	8,734	311	0	2
	Schemes Uncommitted	U	8,650	8,650	0	8,650	0	0	0	0	0
	New Schemes	N	4,740	3,190	90	2,565	141	2,959	0	0	0
	No further approval required	*									
	<b>Total Capital Expenditure</b>		<b>44,356</b>	<b>42,327</b>	<b>15,217</b>	<b>13,379</b>	<b>6,053</b>	<b>11,693</b>	<b>311</b>	<b>0</b>	<b>2</b>

	Total Budget £'000	Before 31.3.20 £'000	Revised 20/21 £'000	Revised 20/21 £'000	21/22 £'000	22/23 £'000	23/24 £'000	Subsequent Years £'000
<b>CR-06 Sandrock Park - Land Purchase</b> 71215 The purchase of land at Sandrock Park								
<u>Funding Source</u>								
Council	23	0	0	0	0	23	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	23	0	0	0	0	23	0	0
<b>CR-16 New ERP system</b> 71224 Purchase and development of new Enterprise Resource Planning system								
<u>Funding Source</u>								
Council	540	538	0	0	0	0	0	2
Other	479	479	0	0	0	0	0	0
<u>Total Funding</u>	1,019	1,017	0	0	0	0	0	2
<b>CR-19 Conversion of 12/13 York Buildings</b> 71253 Conversion of the upper floors of this grade 2 listed building to six Flats								
<u>Funding Source</u>								
Council	1,011	166	164	666	179	0	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	1,011	166	164	666	179	0	0	0
<b>CR-22 Priory Meadow Contribution to Capital Works</b> 71259 Contribution to ensure continuing rental income								
<u>Funding Source</u>								
Council	700	162	50	0	250	288	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	700	162	50	0	250	288	0	0
<b>CR-23 Commercial Property Investments</b> 71260 Acquisition of Commercial Property (General)								
<u>Funding Source</u>								
Council	8,650	0	8,650	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	8,650	0	8,650	0	0	0	0	0
<b>CR-32 Development of 311-323 Bexhill Rd (Aldi &amp; Others)</b> 71261 Development of Commercial Property - 311-323 Bexhill Road (Aldi & Others)								
<u>Funding Source</u>								
Council	9,051	3,625	0	5,064	0	0	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	9,051	3,625	0	5,064	0	0	0	0
<b>CR-26 Churchfields Business Centre</b> 71272 Sidney Little road Business Incubator Hub								
<u>Funding Source</u>								
Council	2,950	90	2,465	41	2,819	0	0	0
Other - LGF funding £500k & CHART £300k, Towns Fund £750k	1,550	0	800	0	1,550	0	0	0
<u>Total Funding</u>	4,500	90	3,265	41	4,369	0	0	0

		Total Budget £'000	Before 31.3.20 £'000	Revised 20/21 £'000	20/21 £'000	21/22 £'000	22/23 £'000	23/24 £'000	Subsequent Years £'000
CR-27 71273	<b>Development / Furbishment of Lacuna Place</b>  Office building with ground floor retail accommodation totalling 39,696 Sq.ft.								
	<u>Funding Source</u>								
	Council	9,612	9,265	350	159	188	0	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	9,612	9,265	350	159	188	0	0	0
CR-28 71274	<b>London Rd &amp; Shepherd St</b>  Purchase of 20 to 28 (even) London Road and Land at 35 Shepherd St, Hastings, St Leonards-on-Sea.								
	<u>Funding Source</u>								
	Council	c 1,350	1,311	0	0	0	0	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	1,350	1,311	0	0	0	0	0	0
CR-29 71275	<b>Cornwallis Street Development</b>  Redevelopment of Cornwallis Street Car Park for Hotel								
	<u>Funding Source</u>								
	Council	c 7,000	54	500	0	6,946	0	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	7,000	54	500	0	6,946	0	0	0
CR-30 71276	<b>Harold Place Restaurant Development</b>  Redevelopment of Harold Place for Restaurant use								
	<u>Funding Source</u>								
	Council	c 1,200	6	1,100	23	1,171	0	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	1,200	6	1,100	23	1,171	0	0	0
CR-33 71281	<b>Castleham Car Park Resurfacing</b>  Resurface Car Park								
	<u>Funding Source</u>								
	Council	c 100	0	100	100	0	0	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	100	0	100	100	0	0	0	0
CR-34 71285	<b>Castleham Industrial Units</b>  Over-Roofing Units 6,7,8 & 9/10								
	<u>Funding Source</u>								
	Council	c 140	0	0	0	140	0	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	140	0	0	0	140	0	0	0

Profile of Council Net Cost

Scheme Ref.	Scheme	Class	Total Gross Cost	Total Net Cost	Before 31.3.20	2020/21	Revised 2020/21	2021/22	2022/23	2023/24	Subsequent Years
			£'000	£'000	£'000	£'000	£'000	£'000	£,000	£,000	£'000
H07	Private Sector Renewal Support	* c	147	0	0	0	0	0	0	0	0
H08	Disabled Facilities Grant	* c	8,248	0	0	0	0	0	0	0	0
H15	Empty Homes Strategy - CPO	* c	250	250	100	50	0	50	50	50	0
OS-05	Purchase of Temporary Homelessness Accommodation	* n	6,086	5,766	4,011	2,575	1,313	0	0	0	442
RP04	Restoration of Pelham Crescent/ Pelham Arcade	* c	756	359	286	30	9	34	0	0	30
RP16	Road at Pelham Arcade	* c	125	75	11	64	30	34	0	0	0
RP11	Groyne Refurbishment	* c	175	175	0	35	0	70	35	35	35
ES35	Work on Harbour Arm and New Groynes	* c	2,995	30	0	0	30	0	0	0	0
ES36	Further Sea Defence works	* c	150	0	0	0	0	0	0	0	0
RP09	Public Realm	* c	260	169	88	50	50	31	0	0	0
ES32	Country Park - Interpretive Centre	* c	1,111	648	0	0	648	0	0	0	0
ES37	Playgrounds Upgrade Programme	* c	302	283	128	38	38	79	38	0	0
OS 28	Hastings Housing Company	c	9,309	9,309	5,428	0	0	0	3,881	0	0
OS 26	DSO - Waste and Cleansing service - Vehicles	* c	780	780	771	0	0	0	0	0	0
OS 27	DSO Waste and Cleansing service - Depot Works & Equipm	* c	331	331	133	0	4	0	0	0	0
OS06	Energy - Solar Panels	c	1,700	1,700	62	0	0	200	1,438	0	0
OS10	Energy - Ground Mounted Solar	c	2,184	2,184	0	200	0	284	1,900	0	0
OS07	Energy Generation - Unallocated	u	2,116	2,116	0	0	0	0	2,116	0	0
OS4	Buckshole Reservoir	* c	837	837	18	160	192	160	467	0	0
OS12	Priory Street Multi Storey Car Park	* c	1,520	1,520	0	0	145	0	0	0	1,400
OS13	Lower Bexhill Road	* c	7,040	140	0	35	0	35	70	35	0
OS14	Electric Vehicles	* c	468	468	0	172	207	86	0	0	175
OS15	Electric Vehicle Infrastructure	* c	8	8	2	8	12	0	0	0	0
OS16	Priory Street Works	* n	140	140	0	140	115	25	0	0	0
OS-30	Next Steps Accommodation Pathway	* n	1,855	426	0	0	426	0	0	0	0
OS29	S151 Towns Fund Capital	* n	1,000	0	0	0	0	0	0	0	0
	Schemes Already Committed	c	38,696	19,266	7,027	842	1,365	1,063	7,879	120	1,640
	Schemes Uncommitted	u	2,116	2,116	0	0	0	0	2,116	0	0
	New Schemes	n	9,081	6,332	4,011	2,715	1,854	25	0	0	442
	No further approval required										
Total Capital Expenditure			49,893	27,714	11,038	3,557	3,219	1,088	9,995	120	2,082

	Total	Before		Revised				Subsequent
	Budget	31.3.20	20/21	20/21	21/22	22/23	23/24	Years
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>H07</b>	<b>Private Sector Renewal Support</b>							
71227	Property grants to bring conditions up to minimum standards.							
	<u>Funding Source</u>							
	Council	0	0	0	0	0	0	0
	Regional Housing Board Grant+ LEP funding of £46K	147	27	27	0	27	27	39
	<u>Total Funding</u>	147	27	27	0	27	27	39
<b>H08</b>	<b>Disabled Facilities Grant</b>							
71228	Property Grants for disabled facilities Grant of £1,812,584 for 2019/20 (DFG reserve 1.494m @ 31st March 2019)							
	<u>Funding Source</u>							
	Council	0	0	0	0	0	0	0
	Government Grant including additional £202.5K	8,248	0	1,812	1,000	1,812	1,812	1,812
	<u>Total Funding</u>	8,248	0	1,812	1,000	1,812	1,812	1,812
<b>H15</b>	<b>Empty Homes Strategy - CPO</b>							
71229	Rolling programme of purchases and disposals							
	<u>Funding Source</u>							
	Council	250	100	50	0	50	50	0
	Government Grant	0	0	0	0	0	0	0
	<u>Total Funding</u>	250	100	50	0	50	50	0
<b>OS-05</b>	<b>Purchase of Temporary Homelessness Accommodation</b>							
71266	Purchase of temporary accommodation to reduce B&B expenditure. Initial budget of £3,191k & a further £2,575k approved by Cabinet on Nov 4th 2019.							
	<u>Funding Source</u>							
	Council	5,766	4,011	2,575	1,313	0	0	442
	Government Grant / S106	320	0	0	0	0	0	320
	<u>Total Funding</u>	6,086	4,011	2,575	1,313	0	0	762
<b>OS-30</b>	<b>Next Steps Accommodation Pathway</b>							
71284	Next Steps Accommodation Pathway							
	<u>Funding Source</u>							
	Council	426	0	0	426	0	0	0
	Government Grant (plus £316k S106)	1,429	0	0	1,429	0	0	0
	<u>Total Funding</u>	1,855	0	0	1,855	0	0	0
<b>RP04</b>	<b>Restoration of Pelham Crescent/ Pelham Arcade</b>							
71231	Feasibility study and grants for restoration works, plus additional phase 2 works / grants to adjoining property							
	<u>Funding Source</u>							
	Council	359	286	30	9	34	0	30
	Historic England(English Heritage) £280K Council reserves £117K	397	293	0	0	104	0	0
	<u>Total Funding</u>	756	579	30	9	138	0	30
<b>RP16</b>	<b>Road at Pelham Arcade</b>							
71232	Road above Pelham Arcade							
	<u>Funding Source</u>							
	Council	75	11	64	30	34	0	0
	Other- Freeholder Contributions	50	0	50	0	50	0	0
	<u>Total Funding</u>	125	11	114	30	84	0	0

		Total	Before	Revised				Subsequent	
		Budget	31.3.20	20/21	20/21	21/22	22/23	23/24	Years
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
RP11	<b>Groyne Refurbishment</b>								
71240	To maintain Beach and Groynes								
	<u>Funding Source</u>								
	Council	175	0	35	0	70	35	35	35
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	175	0	35	0	70	35	35	35
ES35	<b>Work on Harbour Arm and New Groynes</b>								
71241	Coastal Protection – FDGIA Funding for sea defence works								
	<u>Funding Source</u>								
	Council	30	0	0	30	0	0	0	0
	Contribution from DEFRA/EA	2,965	2,538	0	107	320	0	0	0
	<u>Total Funding</u>	2,995	2,538	0	137	320	0	0	0
ES36	<b>Further Sea Defence works</b>								
71242	Hastings Pier to South West Outfall								
	<u>Funding Source</u>								
	Council	0	0	0	0	0	0	0	0
	Other - DEFRA/EA	150	0	0	0	150	0	0	0
	<u>Total Funding</u>	150	0	0	0	150	0	0	0
RP09	<b>Public Realm</b>								
71244	Improvement & Refurbishment of public realm assets								
	<u>Funding Source</u>								
	Council	169	88	50	50	31	0	0	0
	Other -Coastal Communities Fund revenue	91	91	0	0	0	0	0	0
	<u>Total Funding</u>	260	179	50	50	31	0	0	0
ES32	<b>Country Park - Interpretive Centre</b>								
71248	Provision of a new Interpretive Centre. Council funding being provided by sale proceeds of Warren Cottage.								
	<u>Funding Source</u>								
	Council	648	0		648	0	0	0	0
	Other - European Funding 60%	463	0	463	463	0	0	0	0
	<u>Total Funding</u>	1,111	0	463	1,111	0	0	0	0



		Total	Before	Revised			Subsequent		
		Budget	31.3.20	20/21	20/21	21/22	22/23	23/24	Years
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
ES37 71249	<b>Playgrounds Upgrade Programme</b>								
	Hare Way, Mare Bay, Highwater View, Bexhill Road and other play spaces contribution to upgrades								
	<u>Funding Source</u>								
	Council	283	128	38	38	79	38	0	0
	Other S106	19	0	12	12	7	0	0	0
	<u>Total Funding</u>	302	128	50	50	86	38	0	0
OS 28 71254	<b>Hastings Housing Company</b>								
	<u>Funding Source</u>								
	Council	9,309	5,428	0	0	0	3,881	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	9,309	5,428	0	0	0	3,881	0	0
OS 26 71255	<b>DSO - Waste and Cleansing service - Vehicles</b>								
	<u>Funding Source</u>								
	Council	780	771	0	0	0	0	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	780	771	0	0	0	0	0	0
OS 27 71268	<b>DSO Waste and Cleansing service - Depot Works &amp; Equipment</b>								
	<u>Funding Source</u>								
	Council (£122k IT & equip, £206k Castleham works)	331	133	0	4	0	0	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	331	133	0	4	0	0	0	0
OS06 71256	<b>Energy - Solar Panels</b>								
	Solar Panels on Council Owned Land / Buildings								
	<u>Funding Source</u>								
	Council	1,700	62	0	0	200	1,438	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	1,700	62	0	0	200	1,438	0	0
OS10 71269	<b>Energy - Ground Mounted Solar</b>								
	Ground Mounted Solar								
	<u>Funding Source</u>								
	Council	2,184	0	200	0	284	1,900	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	2,184	0	200	0	284	1,900	0	0
OS07 71267	<b>Energy Generation - Unallocated</b>								
	Future Green Energy Projects								
	<u>Funding Source</u>								
	Council	2,116	0	0	0	0	2,116	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	2,116	0	0	0	0	2,116	0	0

		Total	Before	Revised				Subsequent	
		Budget	31.3.20	20/21	20/21	21/22	22/23	23/24	Years
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
OS4	<b>Buckshole Reservoir</b>								
71258	<b>Statutory Protection Works</b>								
	Spillway, drawdown works, signage & Contract Works								
	Council	837	18	160	192	160	467	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	837	18	160	192	160	467	0	0
OS12	<b>Priory Street Multi Storey Car Park</b>								
71265	<b>Car Park Improvements - Concrete Repairs</b>								
	<u>Funding Source</u>								
	Council	1,520	0	0	145	0	0	0	1,400
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	1,520	0	0	145	0	0	0	1,400
OS13	<b>Lower Bexhill Road</b>								
71271	<b>Housing Development</b>								
	<u>Funding Source</u>								
	Council	140	0	35	0	35	70	35	0
	Other	6,900	638	6,000	600	5,662	0	0	0
	<u>Total Funding</u>	7,040	638	6,035	600	5,697	70	35	0
OS14	<b>Electric Vehicles</b>								
71278	<b>Acquisition of Electric Vehicles</b>								
	<u>Funding Source</u>								
	Council	468	0	172	207	86	0	0	175
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	468	0	172	207	86	0	0	175
OS15	<b>Electric Vehicle Infrastructure</b>								
71279	<b>Electric Vehicle Charging points, Load loggers, remedial works</b>								
	<u>Funding Source</u>								
	Council	8	2	8	12	0	0	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	8	2	8	12	0	0	0	0
OS16	<b>Priory Street Works</b>								
71280	<b>LED Lighting replacement, rewiring &amp; automated gate control</b>								
	<u>Funding Source</u>								
	Council	140	0	140	115	25	0	0	0
	Other	0	0	0	0	0	0	0	0
	<u>Total Funding</u>	140	0	140	115	25	0	0	0
OS29	<b>S151 Towns Fund Capital</b>								
71282	<b>Towns Fund Capital (Accelerated)</b>								
	<u>Funding Source</u>								
	Council	0	0	0	0	0	0	0	0
	Other	1,000	0	0	1,000	0	0	0	0
	<u>Total Funding</u>	1,000	0	0	1,000	0	0	0	0